

Director
Intelligence Community Staff
Washington, D.C. 20505

18 May 1981

NOTE FOR: Deputy Director of Central Intelligence

SUBJECT: International Narcotics

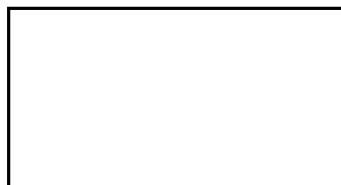
25X1 1. Attached are [] comments on this subject,
as you requested.

25X1 2. [] suggestion that it may be useful to discuss
international narcotics intelligence at an NFIC meeting is
appropriate, but I think we need to lay the groundwork carefully
first. For example, the legal questions involved in narcotics
intelligence should be carefully examined, especially with
regard to DEA's role. []

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25X1 3. Therefore, I recommend that the IC Staff undertake
a quick effort to sort out the issues involved and determine
what practical steps could be taken to improve intelligence
support to the Administration's Federal narcotics control
strategy. I have asked [] to head this project. The
ICS effort would attempt to draw together all the agencies
and efforts now associated with this problem. When we have
a reasonable picture of the issues, difficulties and possible
courses of action, we could ask the NFIC to consider this
subject.

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DIRECTOR OF CENTRAL INTELLIGENCE
Human Resources Committee

OFFICE OF THE CHAIRMAN

HRC 81-45

MAY 15 1981

MEMORANDUM FOR: Admiral B. R. Inman
Deputy Director of Central Intelligence

25X1 THROUGH: [REDACTED]
Director, Intelligence Community Staff

25X1 FROM: [REDACTED]
Chairman, Human Resources Committee

SUBJECT: International Narcotics [REDACTED]

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1. This memorandum responds to your request for comments on the international narcotics issues raised by the letter from Mr. Linnemann in State to you and the NFAC views thereon, as well as your request in our discussion on 27 April that I give some thought to the subject. It has been coordinated with the SIGINT and PHOTINT elements of the IC Staff. [REDACTED]

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2. After receiving a copy of Mr. Linnemann's letter, I called a meeting which included participation from State (Linnemann), White House (Williams), NFAC, and the IC Staff. The only immediate action emerging from that meeting is an undertaking by our office to proceed to develop a coordinated statement of priority narcotics intelligence collection objectives primarily directed toward HUMINT and issue these to the collectors as guidance. Target date for completion of this action is 8 June 1981. The same group will assemble in a few weeks at which time Presidential Special Assistant Mr. Michael Ullman, who will be responsible for the subject at the White House, also may attend. [REDACTED]

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3. There seems to be no particular value in an unstructured discussion involving yourself, Joe Linnemann, and [REDACTED] without a clear idea of just what is to result from such a meeting. Nor does there seem to be a better alternative to get at what are real collection problems on a broad basis, other than a narcotics intelligence coordinating mechanism at the right level and with proper staff support. The problem with past committees has been primarily that they have been both too complex and too narrowly based. The National Narcotics Intelligence Consumers' Committee (NNICC) meets under DEA chairmanship to develop priorities for

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narcotics intelligence collection and production. CIA and NSA are observers on this committee which occasionally publishes a highly detailed functional priority requirements listing on a country-by-country basis. A second committee to validate requirements for collection involving Intelligence Community agencies was set up under the DCI within the then NFIB structure. This committee, which is called the Foreign Narcotics Intelligence Committee (FNIC), has met only infrequently since the resignation of Peter Bourne, Director of the White House Office of Drug Abuse Policy. The FNIC should be abolished. ☐

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4. A serious effort to improve the effectiveness of USG narcotics programs requires, first of all, firm and continuing White House leadership. This would be expressed best by a broadly-based narcotics team or steering group, chaired by a senior White House officer. The Intelligence Community should be represented by a National Intelligence Officer for Narcotics. While routine requirements would continue to flow through existing channels, the NIO for Narcotics--in addition to his production responsibilities--also would work closely with the IC Staff which would be concerned with the following collection areas:

- revision of DCID 1/2 and assignment of collection responsibilities by the appropriate entities, National HUMINT Tasking System, SIRVES, and ICRS;
- identification of important intelligence collection objectives to be channeled to all Intelligence Community collectors and to other departments and agencies able to contribute to the fulfillment of national narcotics intelligence needs through the DCI's guidance/tasking mechanism; and
- identification and resolution of specific collection problems (referring up the line those that cannot be resolved). ☐

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5. As an interim HUMINT measure, and in order to reinvigorate HUMINT collection efforts it would be useful for the DCI to formally note and endorse to NFIB members the priority international narcotics HUMINT collection objectives as soon as they are completed and request program managers to whom collection responsibilities are assigned to take prompt follow through action. ☐

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6. The questions raised by the NFAC comments about the problems with DEA and the nature of their reporting are valid. However, it would be both futile and wrong to attempt to reorient DEA away from its operational law enforcement mission, which their entire system is designed to support. We might try to resolve the dissemination problem, initially on a trial basis, by detailing one or two Intelligence Community analysts to DEA for the specific purpose of extracting from DEA operational and tactical raw intelligence the information needed by Intelligence Community analysts, the State Department and others concerned with broader policy issues and actions. If this turns out to be an effective way to deal with the dissemination problem, we could then face the question of permanent arrangements and funding for them. ☐

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7. It may be useful to schedule the subject of international narcotics intelligence for NFIC discussion in order to give all the parties involved an opportunity to express their views. Decisions by the DCI or you on the Intelligence Community actions indicated above could follow or be made in the course of such a meeting. ☐

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8. If you approve the general approach outlined above, we will draft an appropriate reply to Mr. Linnemann. ☐

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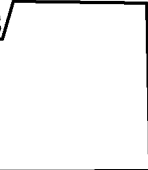
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25X1 DCI/ICS/HRC  15 May 1981

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